

Food Security Catastrophe Bonds

26 April 2013

Presentation overview

- **During major natural disasters, humanitarian financing is often slow and inadequate**
- **Food Security Catastrophe Bonds (FSCs) provide flexible and scalable market-based insurance for humanitarian crises**
- **Food Security Catastrophe Bonds (FSCs) provide attractive and uncorrelated returns to investors**

During major natural disasters, humanitarian financing is often slow and inadequate



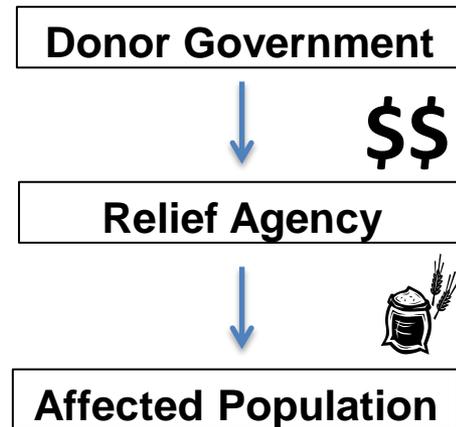
Dai Kurokawa / EPA



The Australian



Thomas Mukoya / Reuters



Problem 1 – Speed

Traditional disaster relief can lag behind needs, leading to long-term harm

Problem 2 – Capacity

Traditional disaster relief depends on donors with limited funding

Food Security Catastrophe Bonds (FSCs) provide flexible and scalable market-based insurance for humanitarian crises

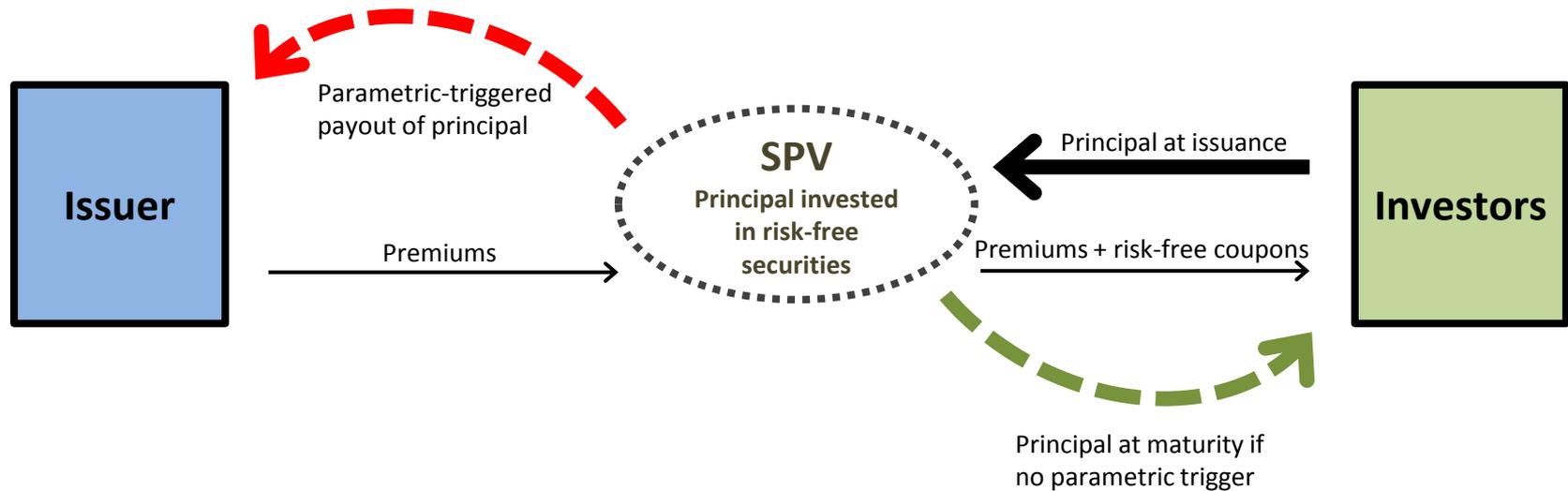
- **Guarantees funding for humanitarian responses to**
 - a combination of natural disasters
 - a rare catastrophic natural disaster



Washington Post / Reuters

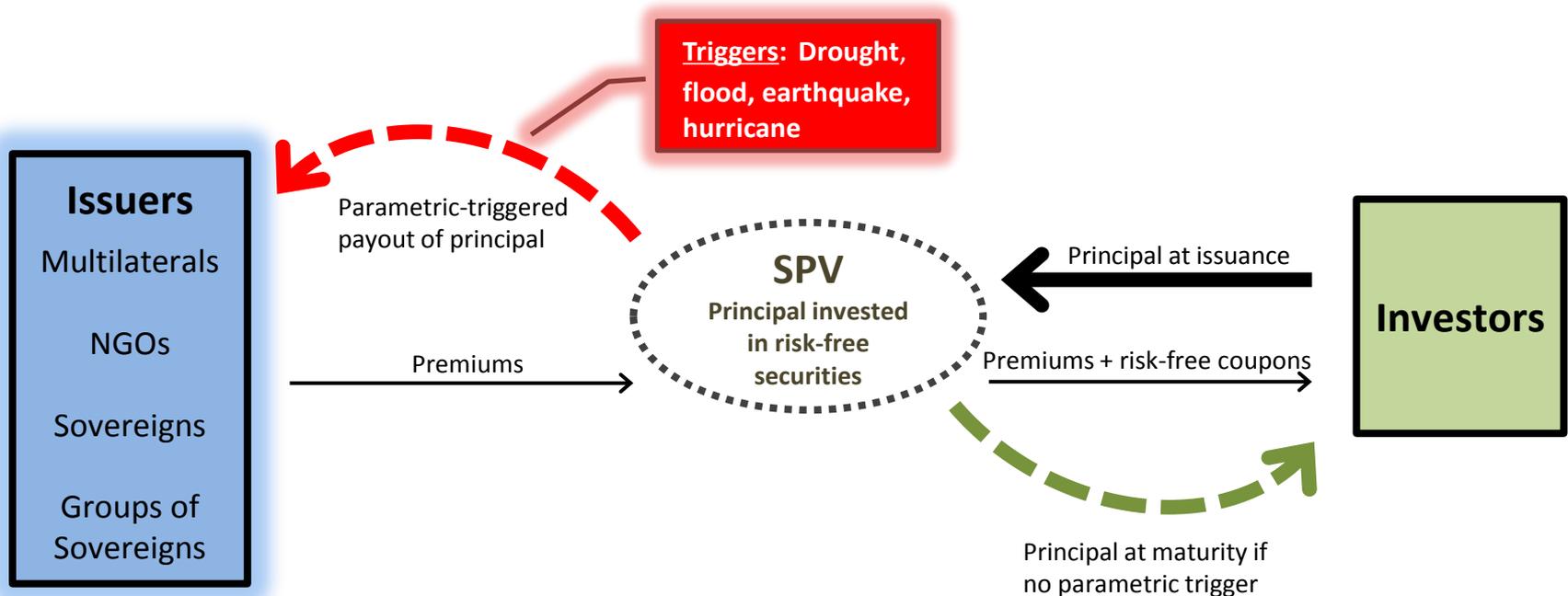
- **Cost-effective and efficient risk transfer for humanitarian agencies**
 - increases response speed
 - saves lives and money
 - reduces uncertainty and dependency

Catastrophe bonds provide market-based insurance for natural disasters



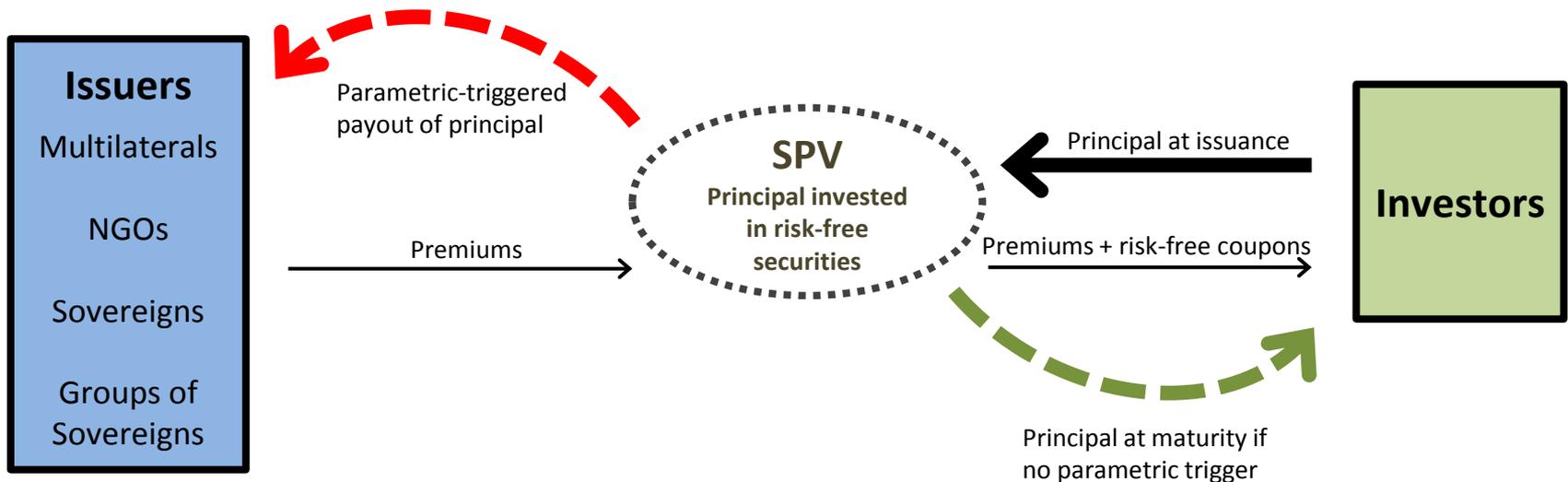
FSCs apply the CAT-bond structure to a new use

- **Innovation:** Using CATs to finance responses to humanitarian crises
- **New Triggers:** Natural disasters that cause humanitarian crises
- **New Issuers:** Those financing humanitarian responses

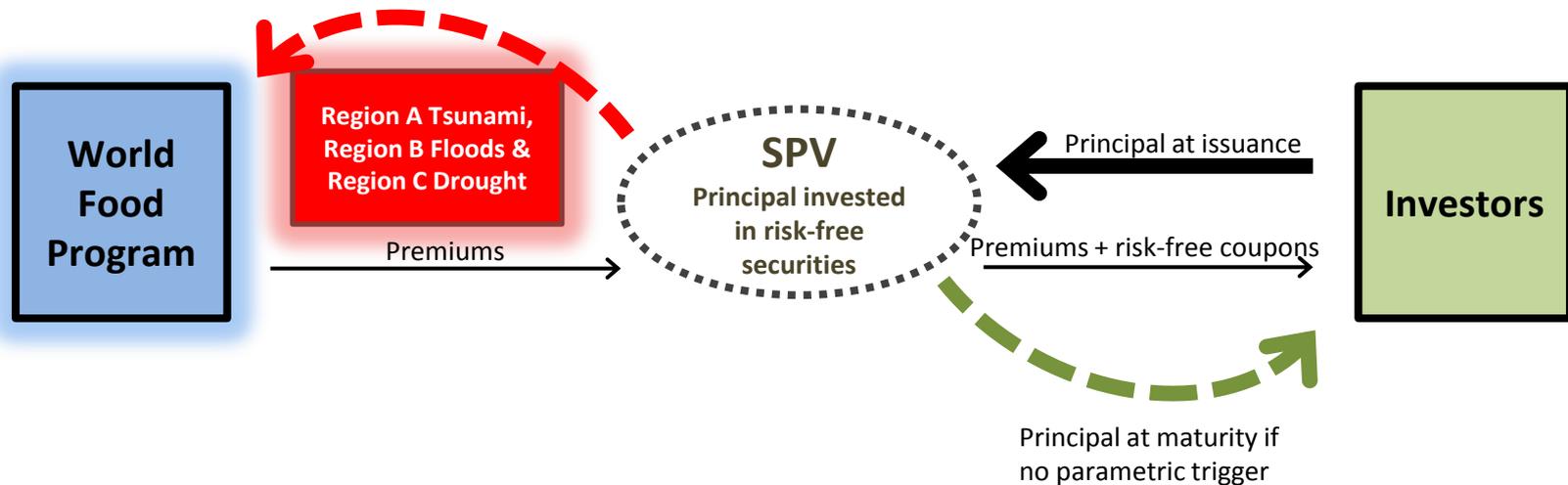


FSCs utilize a proven and attractive structure

- **Issue Size:** \$50 - \$300 million
- **Maturity:** 3-5 years
- **Fees:** ~150 basis points
- **Pricing and Returns**
 - **Coupon** = risk-free + premium
 - **Premium** = annual expected loss * multiple (2-5)
 - **Return Range:** 2% - 12%



FSCs are adaptable and scalable to multiple issuers and disasters



- **Can be tranching based on different thresholds to meet different issuer needs and investor risk/return profiles**

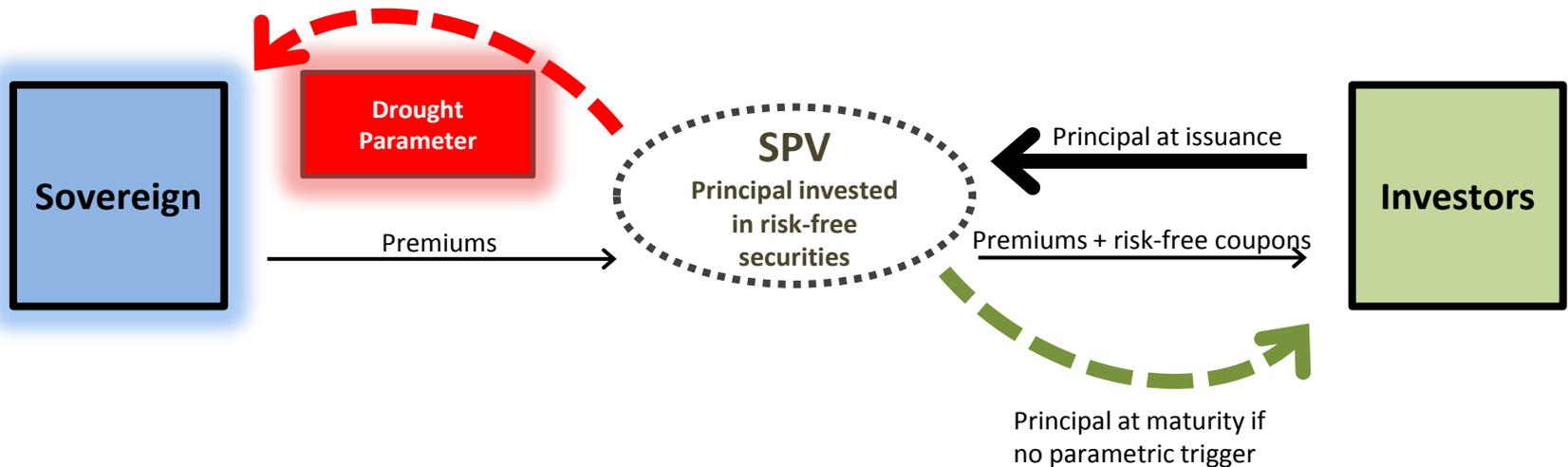
Tranche A: \$100 Million

- Triggered if 2 of 3 events occur
- Annual expected loss is 4%, premium is 12% with multiple of 3

Tranche B: \$100 Million

- Triggered if all 3 events occur
- Annual expected loss is 1%, premium is 3% with multiple of 3

FSCs are adaptable and scalable to multiple issuers and disasters



Tranche A: \$50 Million

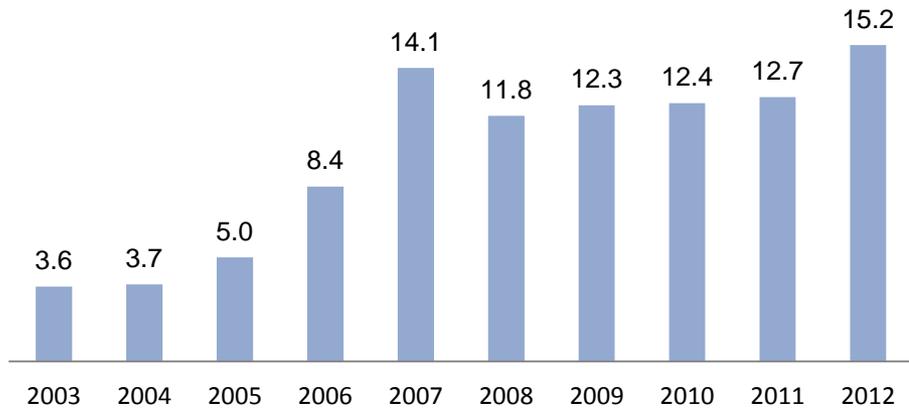
- Triggered by 1-in-50 year drought
- Annual expected loss is 2%, premium is 6% with multiple of 3

Tranche B: \$100 Million

- Triggered by 1-in-100 year drought
- Annual expected loss is 1%, premium is 3% with multiple of 3

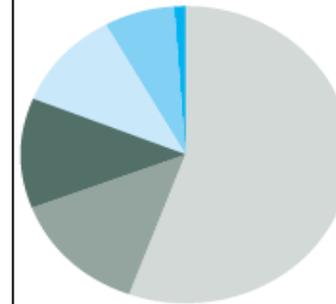
Mainstream investors are moving into CATs

CATs Outstanding (\$ Billions)



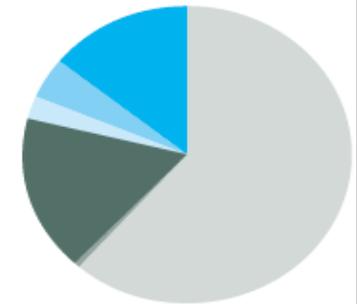
Source: Willis Capital Markets & Advisory

2007 Investor Snapshot



Dedicated Fund	56%
Reinsurer	13%
AM	12%
Hedge Fund	11%
Insurer	7%
Bank	1%

2012 Investor Snapshot

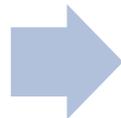


Dedicated Fund	61%
Reinsurer	1%
AM	17%
Hedge Fund	3%
Insurer	4%
Pension Fund	14%

Source: Swiss Re Capital Markets, via Artemis.bm

Traditional Purchasers

- Hedge Funds
- Specialist Managers

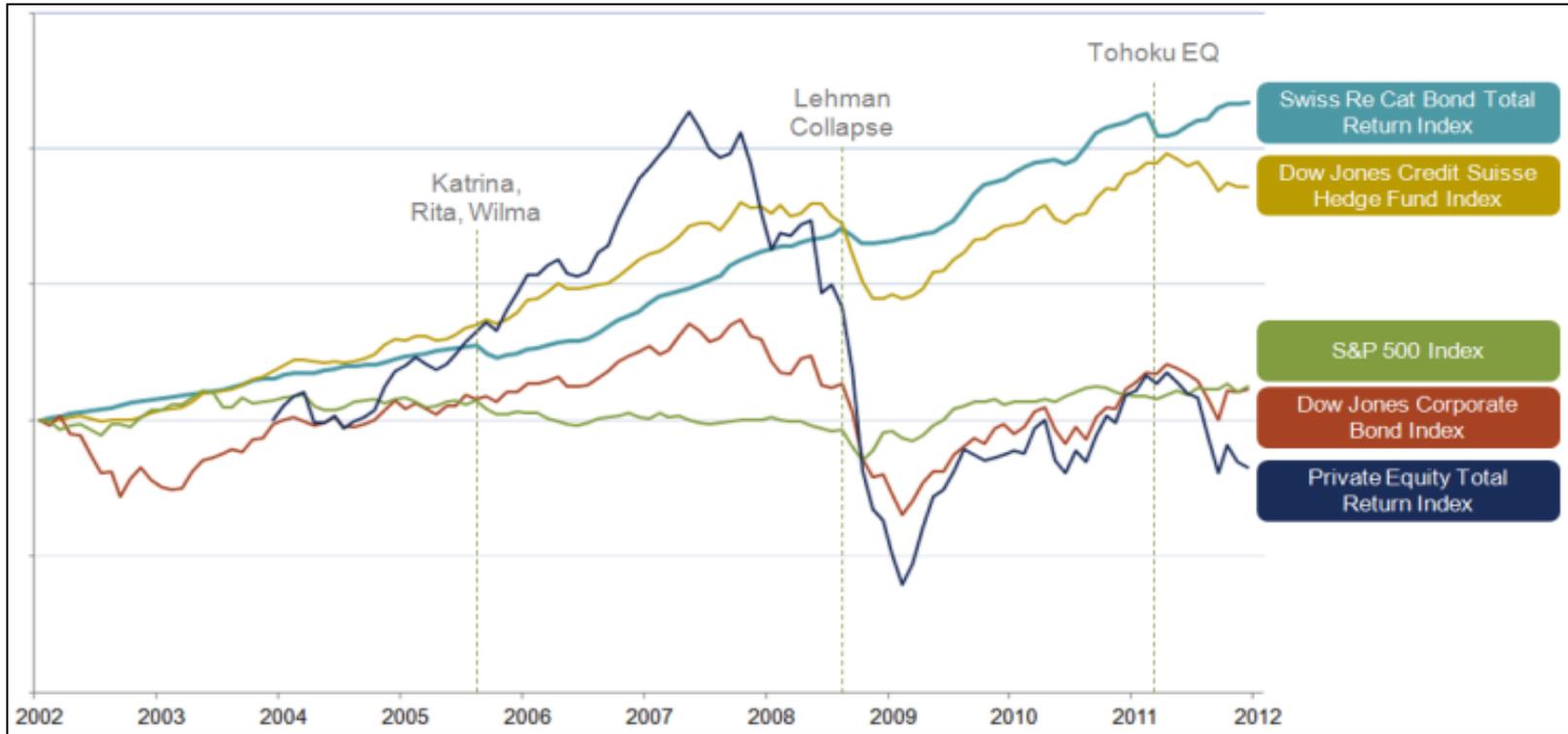


New Purchasers

- Pension Funds
- Asset Managers



FSCs provide attractive, uncorrelated returns to investors



Source: Risk Management Solutions

- Average annual since 2002: **7.98%**
- Insurance linked securities (ILS) are **low beta investments:**

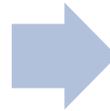
ILS	S&P 500	Government Bonds	Corporate Bonds
	0.12	0.06	0.10

Range: 2001-2010, Source: BFinance

FSC risks are clearly defined and manageable

MODELING RISK

That the model inaccurately captures the event's probability

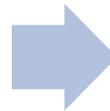


CONSERVATIVE MODELS

Of the 210+ CATs ever issued, CATs have only been triggered twice (Katrina, Tohoku EQ)

CREDIT RISK

That the issuer misses a premium payment



PROTECTED PRINCIPAL

The principal is held in the SPV, and reverts to the investor

CLIMATE RISK

That global warming is affecting global climate patterns

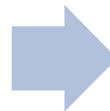


SHORT MATURITIES

3 – 5 year maturity allows for models to be updated

BASIS RISK

That the financing secured is too little or too much



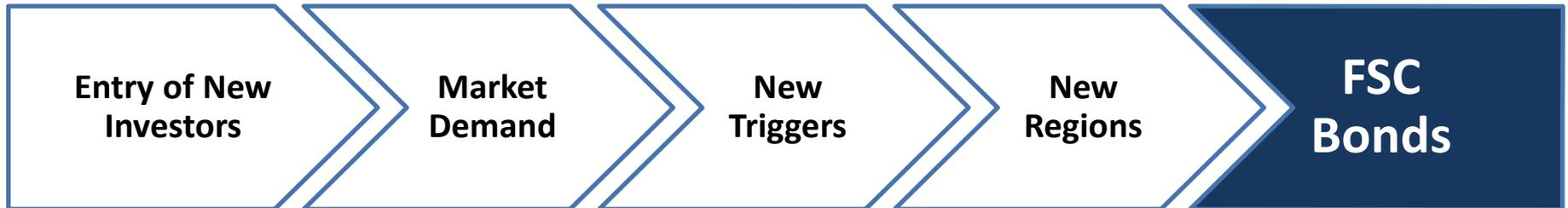
STILL BENEFICIAL

Ex-ante financing still quickens and lowers cost of response, even if more funds needed

The CAT market is ready for the FSC

“Traditionally conservative investors such as **pension funds** and life insurers were increasingly becoming an **alternative to reinsurance providers.**” - Financial Times

“One area with great potential is innovation on risks covered by bonds or **new trigger formats** – perhaps new bonds covering marine, aviation, **agriculture.** Why not Pakistani or Thai flood exposure?” – Sandro Kriesh, Twelve Capital

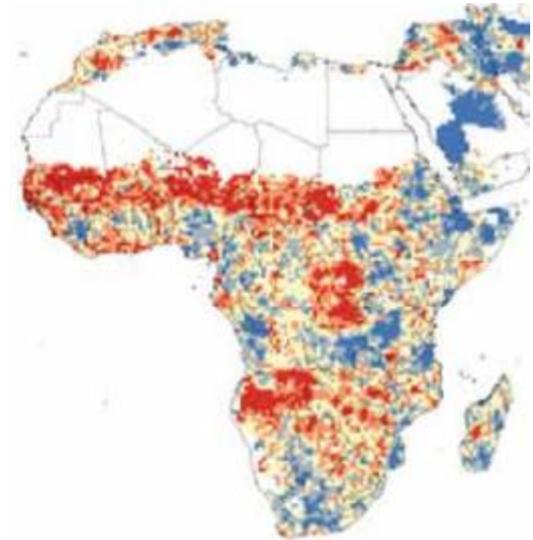


“Increased interest from pension funds and other investors had meant that demand was beginning to outstrip supply. As a result, it is **time for issuers to get creative.**” – E Financial News

“The Bosphorus Re 1 Ltd. parametric CAT bond, being issued on behalf of the **Turkish Catastrophe Insurance Pool (TCIP), has increased in size by 150%** while the price guidance has dropped to below the bottom end of the marketed range.” - ARTEMIS.bm

The FSC matches investor demand with issuer need to save lives and insure economic growth

- **Feasible:** Meets needs of issuers and institutional investors through scalable structure and tranching
- **Innovative:** Brings insurance-linked securities and alternative risk transfer to impact investment
- **Creative:** Combines new triggers and new types of issuers
- **Thorough:** Uses a proven structure and is part of a growing asset class
- **Impactful:** Finances responses to humanitarian crises, saving lives and limiting long-term economic harm



APPENDIX

Bringing diverse experience to a complex problem



- 3 years working with sovereign wealth funds at Amundi Asset Management and Columbia University
- Summer 2013: World Bank

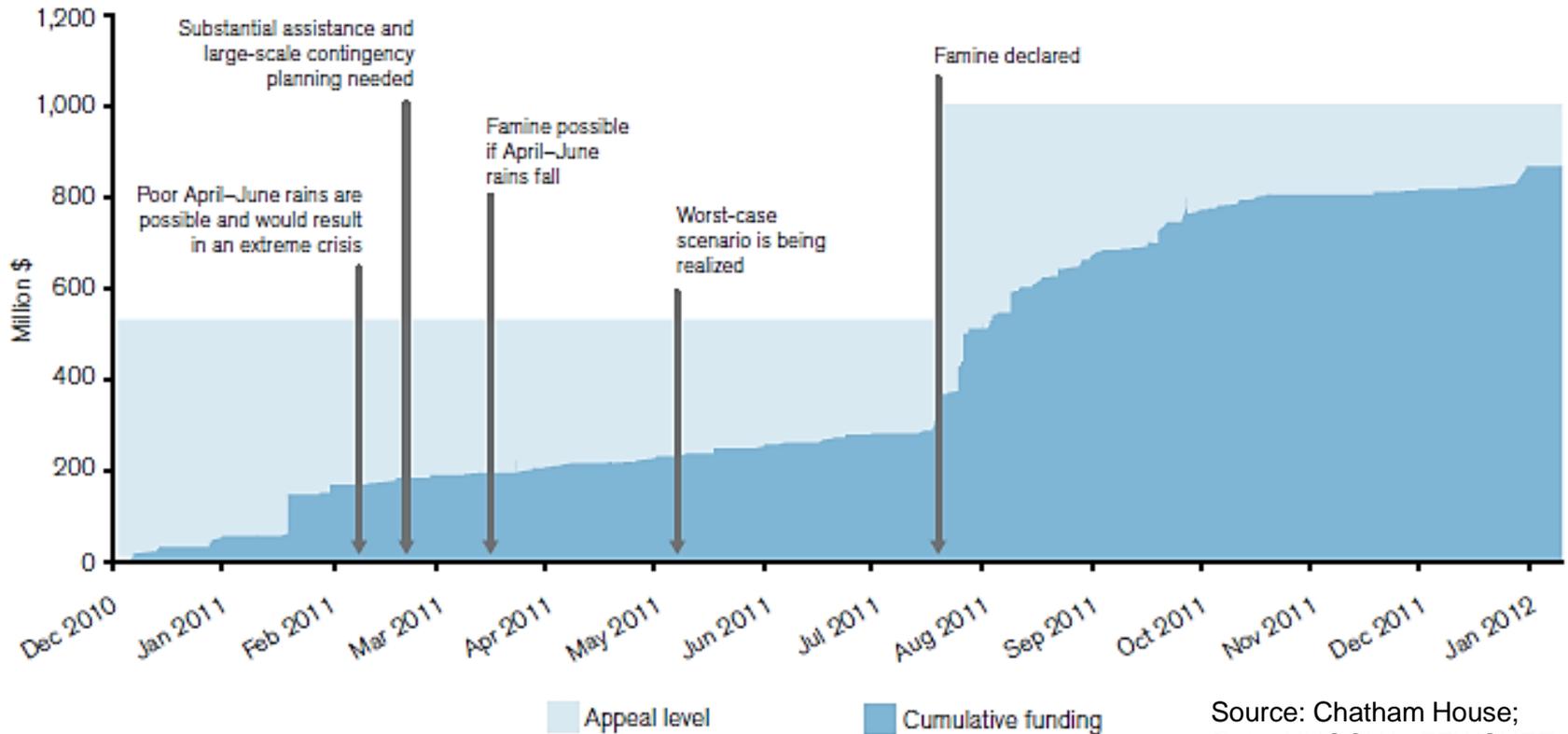


- 3 years at Nomura Asset Management as an emerging markets' sovereign and corporate debt analyst
- Summer 2013: OPIC



- 5 years in management of humanitarian operations in Africa and Central Asia
- Summer 2013: Financial sector development consulting

2011 East Africa drought: cost and response time

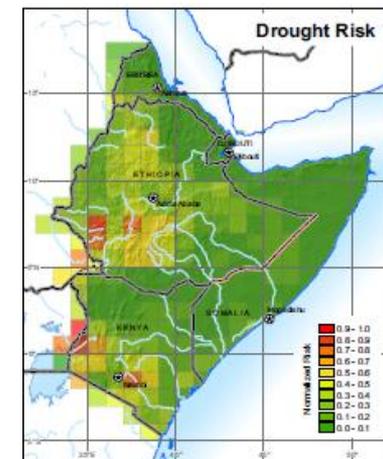
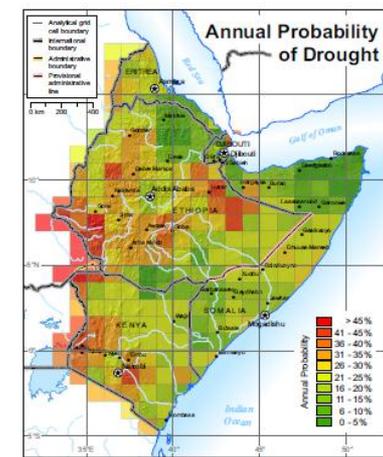


- **UN:** “Worst drought in 60 years”
- Cost of response drastically increases with delay

Population at risk:	10 million (est.)
Cost of response:	\$1.0 billion USD
Trigger to 65% funded:	4 months

Drought measurement models

- **Industry-standard risk modeling firms measure expected loss (e.g. AIR, RMS)** – the issuer would contract one of these firms
- **Drought has been modeled** for insurance purchases in several countries, including in Ethiopia, Malawi, India
- **FEWSNET:** A USAID supported monitoring system that uses USGS and NOAA satellite data and other information to provide early warning for food security vulnerability (1 to 5 scale)
- **Water Resource Satisfaction Index (WRSI):** An algorithm that incorporates precipitation and several other natural phenomena to measure water shortfall
- **2011 East Africa Drought “1 in 60 year drought”** – lowest rainfall since 1950; 30% of average 1995-2010 rainfall



Source: Humanitarian Information Unit, U.S. Department of State; www.preventionweb.net

Pricing

- **Coupon** = Risk-Free Rate + Premium
- **Premium** = Average Annual Loss (Expected Loss) * Multiples (based on market risk appetite)
- **Multiple:** CAT bonds are priced as a multiple of the expected annual loss – this multiple can range from 2.5 to 3
 - Multiple tends to be lower for perils outside of the traditional US Wind and Earthquake bonds due the benefits of diversification
- **Annual Expected Loss:** Typical annual expected loss is 1% to 2%, but it can be higher
- **Example:** Mexico MultiCat 2009 – included a tranche with expected losses over 4% - priced at 12%

Fees

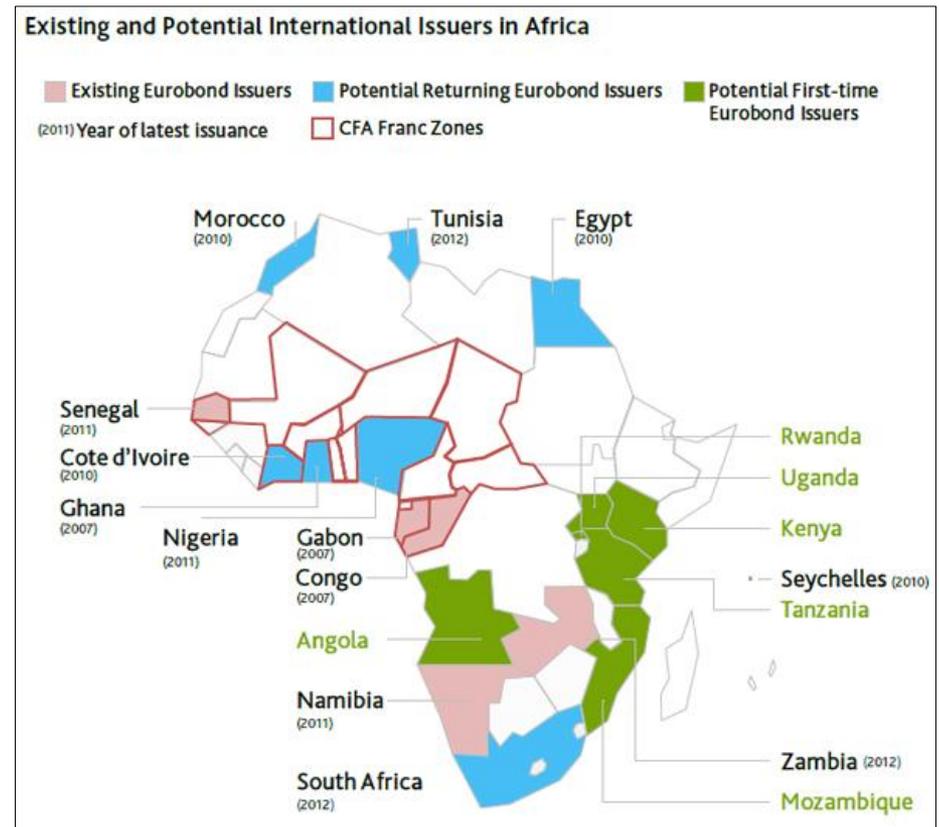
- **Lead Manager / Arranger / Adviser fees (paid at launch):** 80-200 bps; World Bank has offered more concessionary terms of range
- **Legal fees:** about 50 bps
- **Risk modeling fees:** 10-50 bps
- **SPV Administrator fee**, expenses associated with administration: 3-4 bps
- **Rating agencies fees:** 6-7 bps.

Arranging the Transaction

1. **Hire Arranger/Global Coordinator:** one that has experience in international capital markets (Mexico used the World Bank Treasury – this would be ideal) – would coordinate the efforts, assist in structuring, hiring of partner firms, and execution
2. **Partner Firms to Be Hired by Global Coordinator:**
 - A. **Investment Banks/Insurance Companies:** To help structure and then sell the bonds (e.g. Goldman Sachs, Morgan Stanley, Swiss Re, Munich Re, etc.)
 - B. **Legal Firms:** Document the transaction, regulatory compliance
 - C. **Risk Modeling Firm:** Needed to model expected losses (e.g. AIR, RMS). Risk modeler will also be responsible for determining the triggering of the parameter.
3. **Determine Risks, Geographic Area, and Trigger**
 - A. **Risks:** Decide what to cover; modeling those risks
 - B. **Geographic Area:** Which regions?
 - C. **Trigger:** WRSI, Rainfall, or alternate measures? Multiple concurrent region or single region? Timing of trigger for payout?
4. **Structure the Bond**
 - A. **Size**
 - B. **Maturity**
 - C. **Payout structure**
 - D. **Tranches**
5. **Rating:** Get the ratings agencies to rate the bonds
6. **Establish SPV and Draft Legal Documents**
 - A. **SPV** established off-shore and managed by partner investment banks
 - B. **Legal documentation** uses standard CAT bond documentation; Produce Pricing supplement
7. **Road Show, Distribution, Issuance**
 - A. **Road Show and Distribute Information to Investors:** Work with partner banks and insurance companies to market to investors over several weeks. Road show should have representative from issuer, investment banks, global coordinator, risk modeler.
 - B. Investment banks sell to investors; determine final price.

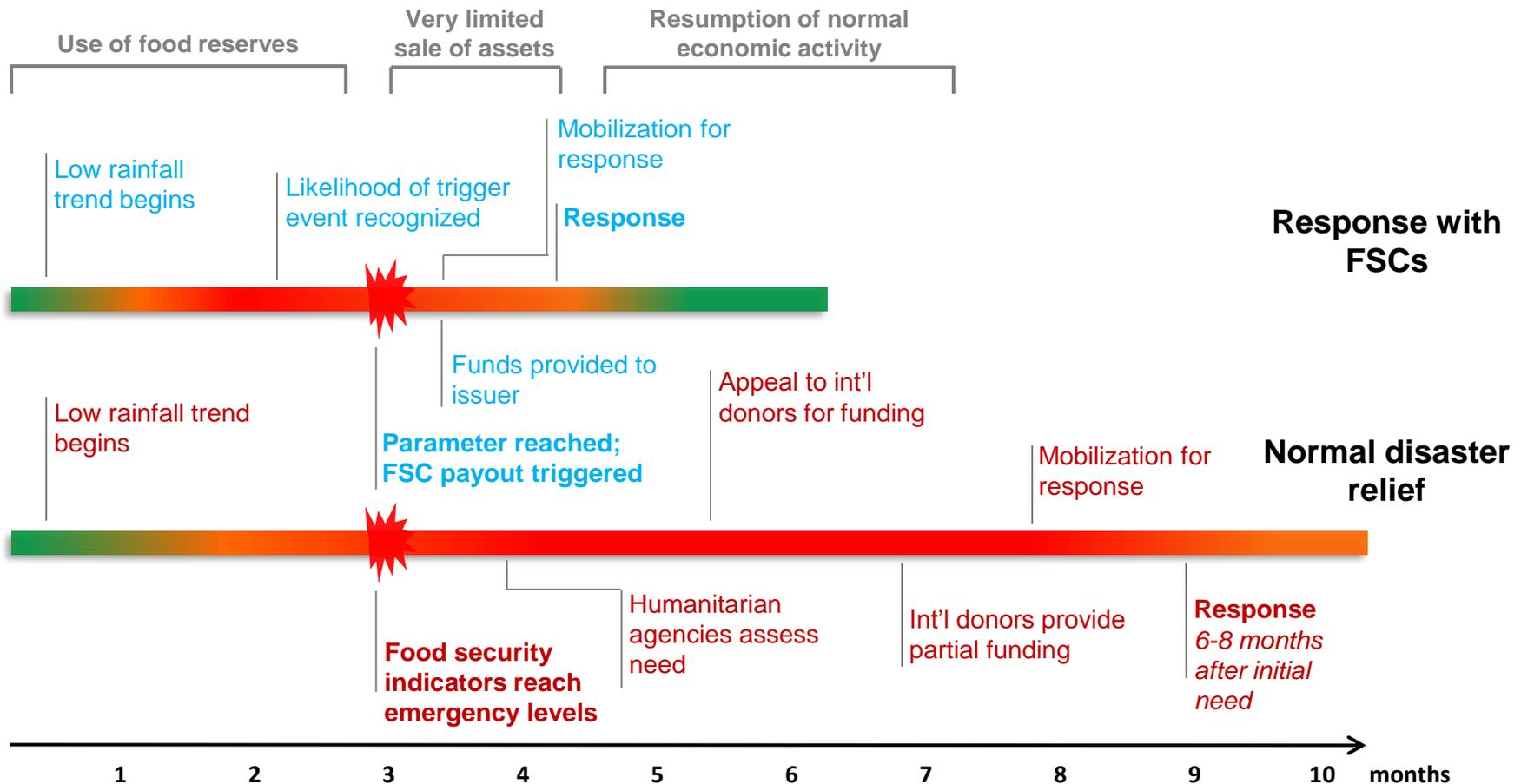
African Countries are becoming creditworthy

- **More African countries are issuing bonds**
- Trend: shift from **donor to market financing**
- **FSCs are not subject to default risk**
- Capital Economics: *“A growing appetite among foreign investors for African Debt.”*



Source: <http://blogs.ft.com/beyond-brics/2012/10/15/africa-set-for-a-sovereign-debt-rush/>

FSCs allow for speedy response; saving money, lives, and economic growth



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