

#### MEET OUMAROU

## Oumarou lives with his family in Kollo, Niger, and dreams of changing his country





Oumarou Baraya, 36 years old



Married, 3 sons and 1 daughter



Background in engineering, working in mining Runs a small agriculture business (onions)

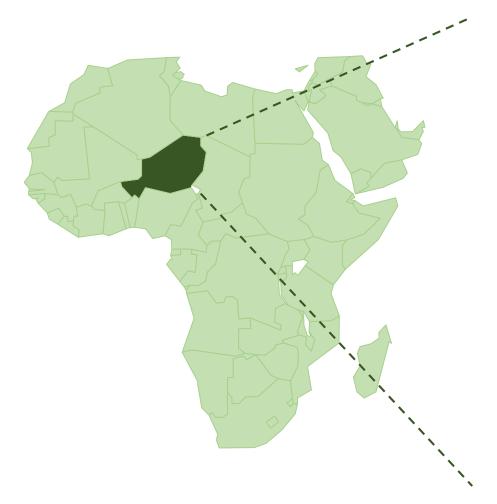


Dreams of making a difference for the population of Niger



### THE CHALLENGE

# He is considered privileged in a country with severe hunger and water scarcity issues



48% of population below poverty line

45% of population lack access to clean water

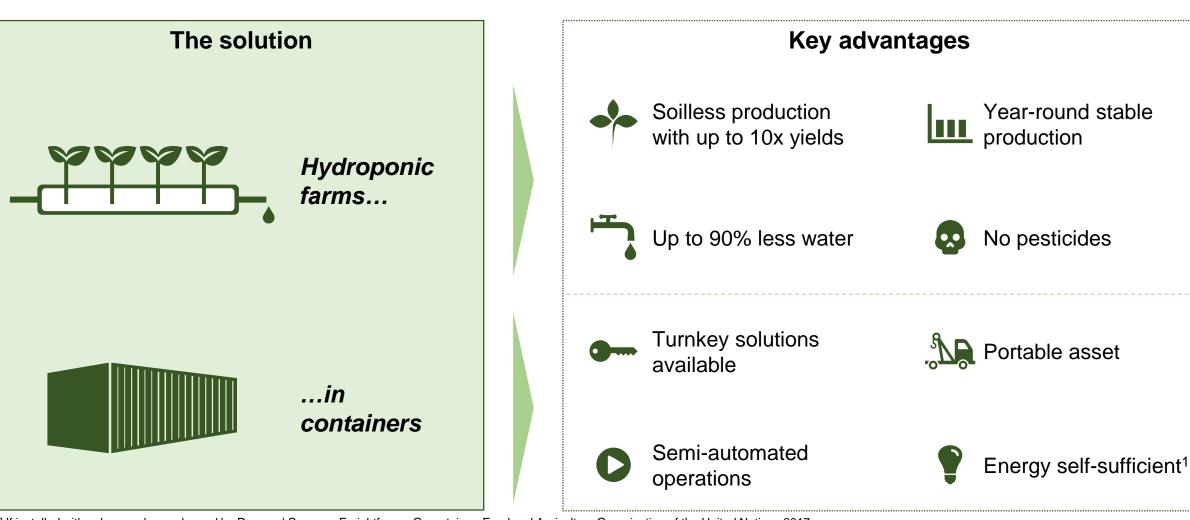
2X population by 2050 (median age = 15)

7 countries surround Niger – highly dependent on imports

200+kTon. of vegetables are imported every year

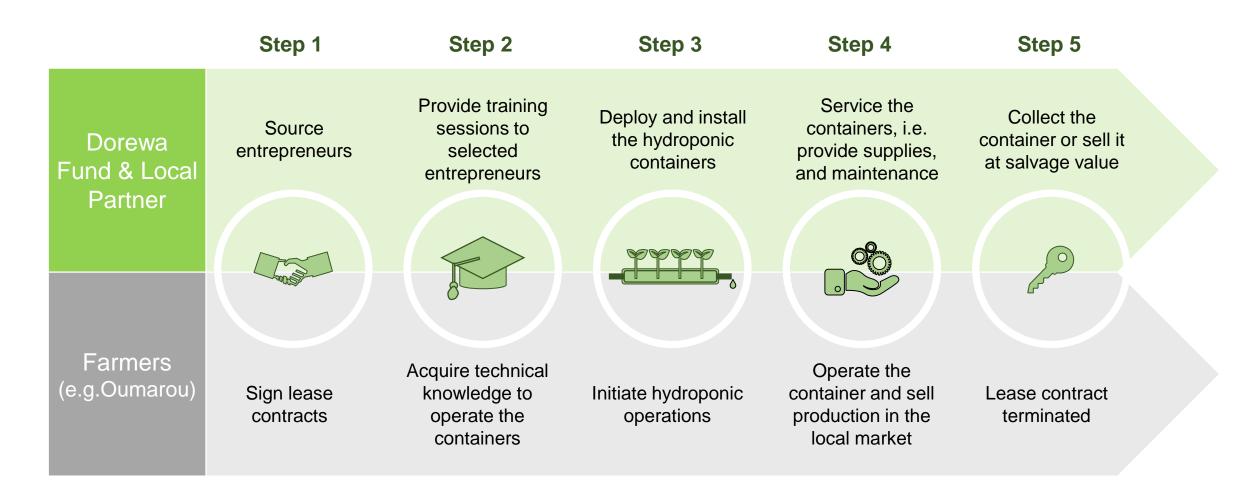
Sources: World Bank 2017; United Nations 2017; Wateraid 2017

# To help addressing this issues, we will deploy 200 hydroponic farms in containers

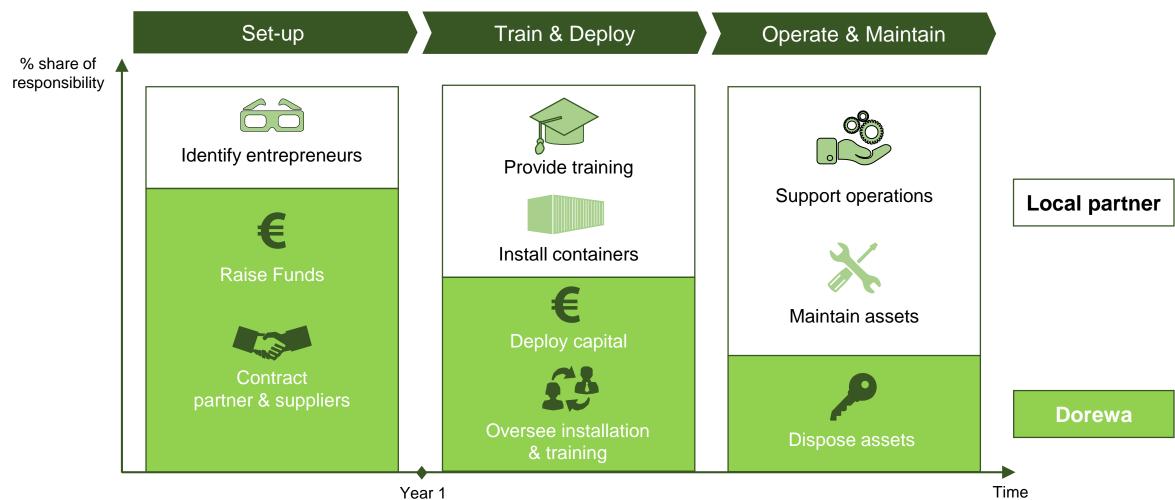


<sup>&</sup>lt;sup>1</sup> If installed with solar panels, as planned by Dorewa | Sources: Freightfarms; GreentainersFood and Agriculture Organization of the United Nations 2017

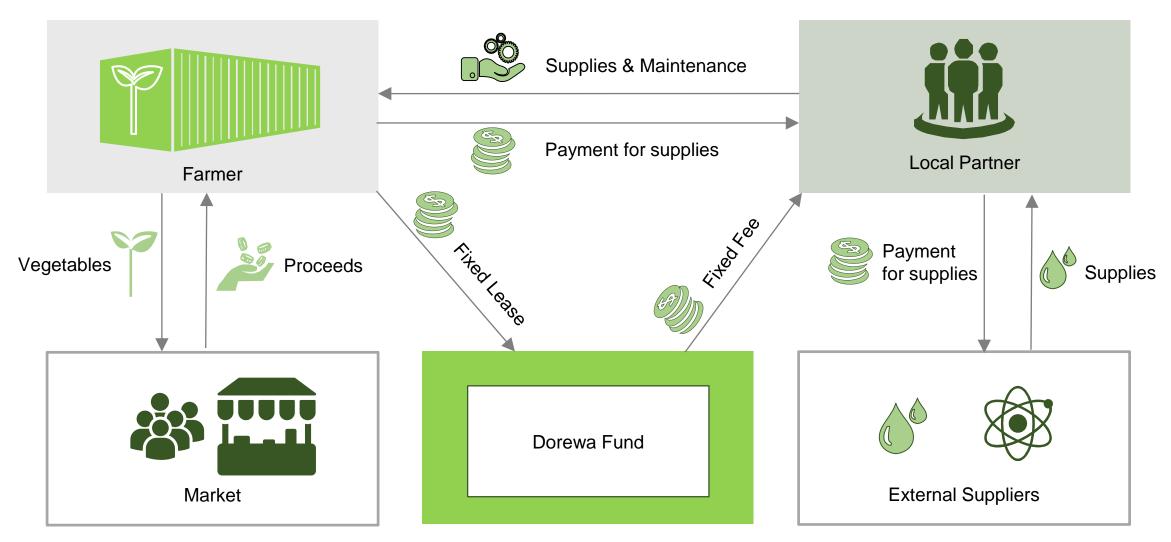
## We will provide capital and training to leverage Oumarou and other entrepreneurs



# The split of responsibility will leverage the know-how of each party involved

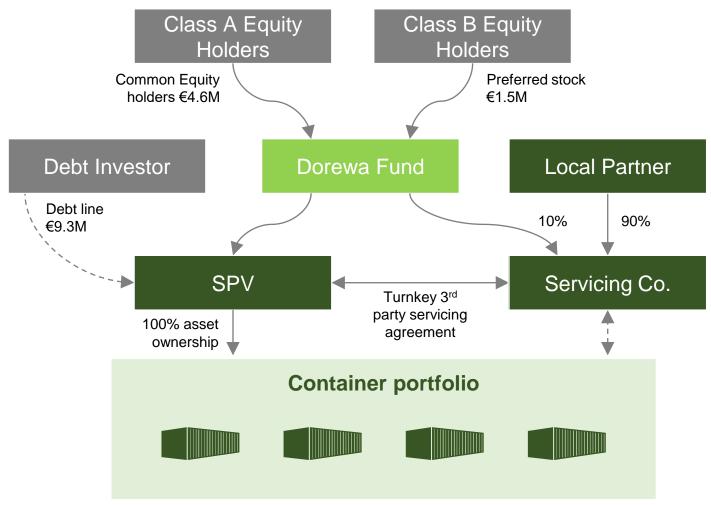


# The operating model accommodates scale through its granular framework



#### THE FINANCIAL INSTRUMENT

### We designed a financial instrument to optimize the implementation

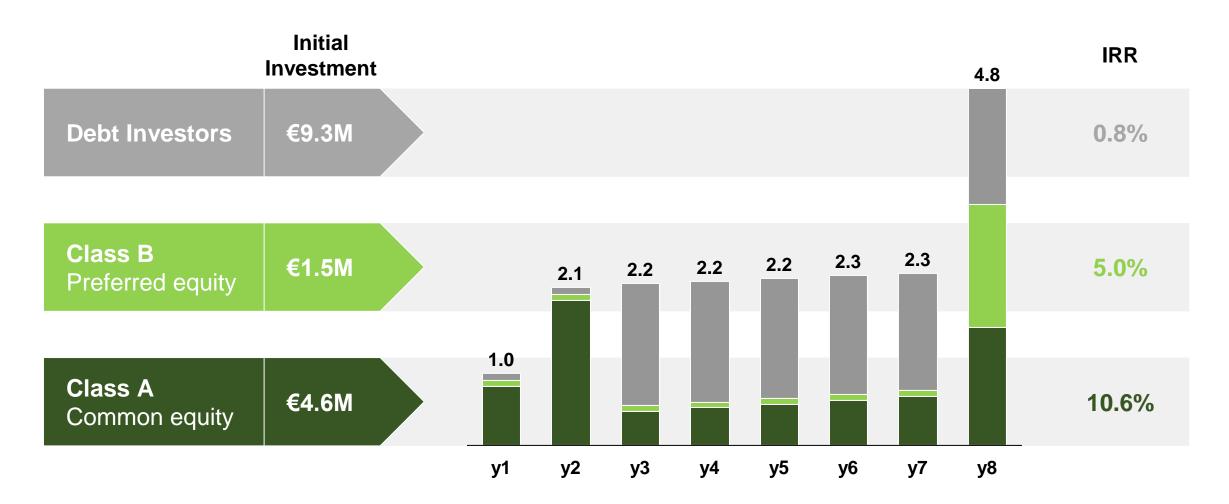


### Key terms

| Capital<br>Sources | <ul> <li>Debt: Multilateral development<br/>bank</li> <li>Class A: ESG¹ investors</li> <li>Class B: common equity investor</li> </ul> |  |  |
|--------------------|---|--|--|
| Debt               | <ul> <li>Secured<sup>2</sup></li> <li>3 years grace period</li> <li>ramped-up amortization</li> <li>1% interest rate</li> </ul>       |  |  |
| Class A            | Common equity holders   |  |  |
| Class B            | <ul> <li>Preferred stock (4% dividend)</li> </ul>   |  |  |
| Fee<br>Structure   | <ul><li>Local partner 0.50% NAV</li><li>Management fee 0.25% NAV</li></ul>  |  |  |
| Fund<br>Term       | <b>2</b> 025  |  |  |

### THE RETURNS

# Yielding attractive cash flows to investors and operators



### THE RISK MITIGATION STRATEGIES

# The key risks can be minimized mostly by partnering with the right entities

| Key risks     |                                    |          | Mitigation   |
|---------------|------------------------------------|----------|--|
| Political     | Political support to the endeavor  |          | Involvement of multilateral agencies Partnership with local player |
| Local support | Endorsement from local communities | <b>\</b> | Application for government support                                 |
| Business      | Default from entrepreneurs         |          | 7,5% default probability in the cash flow forecast                 |
|               | Collections ability                |          | Collection via mobile payment                                      |
|               | Technology risk                    |          | Pooled support local team  |
|               | Security                           |          | Strategic positioning in the South of the country                  |
| Financial     | Market risk                        |          | Investment in portable assets (recoverable if needed)              |
|               | Exposure to weaker currency        |          | Franc CFA pegged to the € @ 655 XOF / Derivatives                  |

# Dorewa can change lives whilst generating competitive returns for investors



**400+ direct jobs created** in various communities with potential to scale



**32k people supplied** with their annual consumption in a stable manner



~€40m of goods traded on the local economy without relying directly on imports



~11k Tons of food not gone to waste versus traditional farming



Up to ~5m gallons of water saved annually *versus* traditional farming



10.6% IRR for the profit-oriented investors of the fund



**0 pesticides used** in the production of the vegetables



5% IRR for the sustainability-oriented investors of the fund

Sources: Wagelindicator.org 2016; Freightfarms 2017; Modern farmer 2017

**Financial** 

Social

#### DOREWA FUND

### Thank you

Oumarou Baraya, Local entrepreneur

Xavier Rollat, Chief Co-Financing & Syndication Officer at African Development Bank

Patrick Joyce, Business Development Lead, Freight Farms

Guillaume Fourdinier, Cofounder & CEO, Agricool

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Minh Huy Lai, Ex-Private Sector Development Specialist, World Bank

Edward Stiles, National Sales Manager, Tanzania Syngenta

Erica Bliss, Independent Consultant, Kenya Syngenta

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Tamara Cook, Financial Sector Deepening, Kenya

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Professor Andre Calmon Technology and Operations Management

Professor Pierre Hillion, Finance

Professor Ioana Popescu, Decision Science

AGA KAHN foundation

Mado Diakité, Technical advisor, 3N initiative, Niger

Patrick Delmas, Technical advisor, 3N initiative, Niger

Ibro Mahamadou, Agronomist, Niger

Abdoul Rahimoune Massaoudou, Senior Manager SOPAMIN, Niger

Alfari Bonkano Yacouba, Local farmer





























